

Utility Bundle Report 2006

For the third consecutive year, Government kept its commitment to provide Saskatchewan families with the lowest-cost bundle of basic utility rates in Canada. The bundle includes residential electricity and natural gas, basic phone service, and auto insurance.

Premier Lorne Calvert made the utility bundle commitment in 2003. In 2004, Government kept the commitment by providing a rebate of \$137 to 380,000 Saskatchewan households. The commitment was kept in 2005 as a result of good management of rates by the Crowns, and the subsidization of SaskEnergy rates for November and December under the Saskatchewan Energy Share program. The lowest-cost bundle was achieved in 2006 through good management of rates by the four major Crowns – SaskPower, SaskEnergy, SGI and SaskTel – so there was no need to subsidize rates or provide a year-end utility bundle rebate.

An independent third party, Meyers Norris Penny LLP, has again reviewed CIC's cross-Canada comparisons and bundle calculations, and validated the results. The Meyers Norris Penny report can be found on CIC's web site at www.cicorp.sk.ca.

2006 Provincial Utility Bundle Cost Rankings

Province	Total Bundle Cost	Variance to Saskatchewan	Rank
British Columbia	\$ 3,994.17	\$ 575.86	3
Alberta	\$ 4,479.08	\$ 1,060.77	5
Saskatchewan	\$ 3,418.31	\$ 0.00	1
Manitoba	\$ 3,453.95	\$ 35.64	2
Ontario	\$ 6,599.35	\$ 3,181.04	10
Quebec	\$ 4,152.84	\$ 734.53	4
New Brunswick	\$ 5,325.50	\$ 1,907.19	6
Nova Scotia	\$ 5,725.18	\$ 2,306.87	8
Prince Edward Island	\$ 5,530.35	\$ 2,112.04	7
Newfoundland	\$ 5,974.86	\$ 2,556.55	9

Notes:

The calculations do not represent actual consumption charges in each jurisdiction. They represent Saskatchewan's consumption patterns with each jurisdiction's rates. All costs shown are for the full calendar year.

Calculations for individual bundle components were based on the annual cost for:

- single line residential touch-tone phone service;
- 8,100 kilowatt hours of electricity;
- 3,550 cubic metres of natural gas; and
- insurance rates for the 34 most common vehicles registered in Saskatchewan and a selection of driver profiles.

These costs include any rebates and any auto insurance discounts such as good driver discounts. The costs do not include municipal surcharges, or provincial or federal taxes.



www.cicorp.sk.ca

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PLAYING A VITAL ROLE IN THE LIVES OF SASKATCHEWAN PEOPLE FOR MORE THAN 100 YEARS



SASKATCHEWAN'S CROWN CORPORATIONS

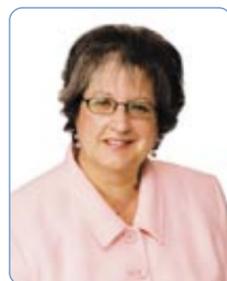
SUMMARY ANNUAL REPORT 2006 AND UTILITY BUNDLE REPORT 2006

CIC CROWN INVESTMENTS CORPORATION
OF SASKATCHEWAN

Crown Investments Corporation of Saskatchewan (CIC) is the financial holding company for Saskatchewan's commercial Crown corporations. These corporations, which are wholly-owned subsidiaries of CIC, are:

- Information Services Corporation of Saskatchewan (ISC)
- Investment Saskatchewan Inc. (IS)
- Saskatchewan Development Fund Corporation (SDFC)
- Saskatchewan Government Growth Fund Management Corporation (SGGF MC)
- Saskatchewan Government Insurance (SGI)
- Saskatchewan Opportunities Corporation (SOCO)
- Saskatchewan Power Corporation (SaskPower)
- Saskatchewan Telecommunications (SaskTel)
- Saskatchewan Transportation Company (STC)
- Saskatchewan Water Corporation (SaskWater)
- SaskEnergy Incorporated (SaskEnergy)

Minister's Message



The Government of Saskatchewan is committed to making our province the best place in Canada to live, work, and raise a family. Our Crown corporation sector continues to make a significant contribution to helping us keep this commitment.

The Crown sector had another excellent year in 2006. It made a profit of \$441 million and provided \$167 million to the province's General Revenue Fund to help pay for programs and services that benefit all Saskatchewan people.

In 2006, our Crowns also: employed more than 11,000 people throughout Saskatchewan; purchased \$2 billion in goods and services from 20,000 local suppliers; partnered with 1,200 Saskatchewan companies to provide services; spent \$624 million on capital projects; and donated \$7 million to Saskatchewan-based charities and community events. While making this contribution to our economy and our communities, the Crowns continued to provide accessible, reliable, high quality, affordable services to Saskatchewan people.

This public policy role was clearly evident again in 2006 as the four major Crowns – SaskPower, SaskEnergy, SGI and SaskTel – helped Government keep our commitment to the lowest-cost utility bundle for the third straight year. We kept the commitment without needing to subsidize rates or provide a year-end utility bundle rebate.

There were also significant accomplishments in two other public policy areas in 2006. CIC established the \$20 million First Nations and Métis Fund to create employment for Aboriginal people and to facilitate economic growth. Also in 2006, CIC continued to provide programs aimed at helping our young people, and our First Nations and Métis people, stay in Saskatchewan to pursue their careers and raise their families. Gradworks, which provides 12-month internships in the Crowns for recent post-secondary graduates, is just one program that is already showing positive results. To date, more than 150 young people have completed their internships and more than 90 per cent of them have found permanent jobs, most of them in Saskatchewan.

These are just a few of the Crown sector's accomplishments in 2006. We look forward to the years ahead as the sector continues to play a vital role in Saskatchewan's economy and make significant contributions to our communities and to the social fabric of our great province.

I am pleased to present the Summary Annual Report 2006 and the Utility Bundle Report 2006.

Judy Junor
Minister of Crown Investments Corporation of Saskatchewan

Policy and Program Highlights

- For the third straight year, Government kept its commitment to provide Saskatchewan families with the lowest-cost bundle of basic utility rates in Canada.
- CIC established the \$20 million First Nations and Métis Fund, which will make investments of between \$1 million and \$3 million in new or expanding businesses which are majority-owned or controlled by First Nations or Métis people.
- CIC continued to make progress on its \$20 million commitment to prepare Saskatchewan's young and First Nations and Métis people for future careers in Crown corporations or in other businesses.

Summary Annual Report 2006

Collectively, CIC and its subsidiaries are known as the Crown corporation sector. Their combined financial results are reported in the Consolidated Financial Statements in CIC's 2006 Annual Report. Their fiscal year is January 1 to December 31.

2006 Financial Highlights

Assets	\$ 9.4 billion
Long-term debt	\$ 3.5 billion
Debt ratio*	49.9 %
Capital spending	\$ 1.4 billion
Revenue	\$ 5.1 billion
Net earnings/profit	\$ 441.1 million
Return on equity	12.6 %
Dividend to the province's General Revenue Fund (GRF)	\$ 167.0 million

* Debt ratio calculation is based on long-term debt and notes payable, and excludes current liabilities and discontinued operations.

For more information, see CIC's 2006 Annual Report at: www.cicorp.sk.ca.



Under the trade name SGI CANADA, the corporation conducts a competitive property and casualty insurance business in seven Canadian provinces. It offers a comprehensive line of home, tenant, farm, automobile extension and commercial coverage. SGI also administers the Saskatchewan Auto Fund, the province's compulsory auto insurance program and the provider of its driver's licensing and vehicle registration system. The Auto Fund is a not for profit operation which does not receive money from, or pay dividends to, the province.

For the purposes of this section, total employees refers to the number of people employed by each corporation during the fiscal year. This includes all full-time, part-time, casual, temporary, and contract employees, as well as all interns, co-op and summer students. SaskTel's number for total employees also includes 413 people who were employed by the company outside the province.

2006 Overview

	SGI CANADA	Auto Fund
President	Jon Schubert	
Total employees	1,711	
Assets	\$662.5 million	\$1.3 billion
Revenue	\$321.4 million	\$641.1 million
Profit	\$52.1 million	\$101.1 million
Web site	www.sgicanada.ca	www.sgi.sk.ca
Inquiry	1-800-667-9868	



ISC is responsible for the administration of land titles, geographic information systems (GIS), surveys, mapping and interests in personal property. It provides services such as the Land Registry, the Saskatchewan Personal Property Registry (SPPR), the Survey Plan Registry, and Geomatics services to customers inside and outside Saskatchewan.

2006 Overview

President	Mark MacLeod
Total employees	248
Assets	\$42.2 million
Revenue	\$47.7 million
Profit	\$8.7 million
Web site	www.isc.ca
Inquiry	1-866-275-4721



The corporation's mandate is to enhance Saskatchewan's long-term economic growth and diversification through the provision of investment capital and financing, and to ensure prudent management of commercially viable investments.

2006 Overview

Managing Director	Cliff Baylak
Total employees	5*
Assets	\$1.4 billion
Revenue	\$157.0 million
Profit	\$72.9 million
Web site	www.investsask.com
Inquiry	(306) 787-7200

* Following outsourcing of investment management services to Victoria Park Capital Inc. on November 1, 2006.



Saskatchewan Opportunities Corporation supports the growth and success of Saskatchewan's technology sector. It operates research parks on the campuses of the province's universities in Saskatoon and Regina, as well as a forest sector building in downtown Prince Albert.

2006 Overview

President	Douglas Tastad
Total employees	119
Assets	\$36.6 million
Revenue	\$24.6 million
Profit	\$4.9 million
Web site	www.innovationplace.com
Inquiry	(306) 933-6295



Saskatchewan Transportation Company provides transportation and express services to as many communities as possible throughout Saskatchewan. It operates 28 bus routes, travels about 3.2 million miles per year, and serves 278 communities.

2006 Overview

President	Ray Clayton
Total employees	244
Assets	\$24.3 million
Revenue	\$15.5 million
Loss before grant	\$5.7 million
Web site	www.stcbus.com
Inquiry	(306) 787-3347



SaskTel is the leading full service communications company in Saskatchewan. It offers competitive voice, data, dial-up and high speed internet, entertainment and multimedia services, security, web hosting, text and messaging services, and cellular and wireless data services over its digital networks.

2006 Overview

President	Robert Watson
Total employees	5,111
Assets	\$1.2 billion
Revenue	\$1.0 billion
Profit	\$72.5 million
Web site	www.sasktel.com
Inquiry	1-800-727-5835



SaskPower is the principal supplier of electricity in Saskatchewan, providing services to more than 445,000 residential, farm, commercial, oilfield, power and reseller customers. The corporation has total available generating capacity of 3,668 megawatts.

2006 Overview

President	Patricia Youzwa
Total employees	3,166
Assets	\$4.2 billion
Revenue	\$1.5 billion
Profit	\$92.7 million
Web site	www.saskpower.com
Inquiry	1-888-757-6937



SaskWater designs, builds, owns and operates water supply and wastewater systems, providing quality water and cost-effective wastewater services to Saskatchewan industries, municipalities, First Nations and rural water user groups.

2006 Overview

President	Stuart Kramer
Total employees	96
Assets	\$73.3 million
Revenue	\$18.5 million
Profit before grant	\$0.3 million
Web site	www.saskwater.com
Inquiry	1-888-230-1111



SaskEnergy provides safe, reliable and economical natural gas transmission and distribution services to more than 90 per cent of Saskatchewan communities. It has more than 332,000 residential, farm, commercial and industrial customers in the province.

2006 Overview

President	Doug Kelln
Total employees	1,031
Assets	\$1.3 billion
Revenue	\$1.3 billion
Profit	\$53.2 million
Web site	www.saskenergy.com
Inquiry	1-800-567-8899